## Guiding Principles of Supply Chain Management

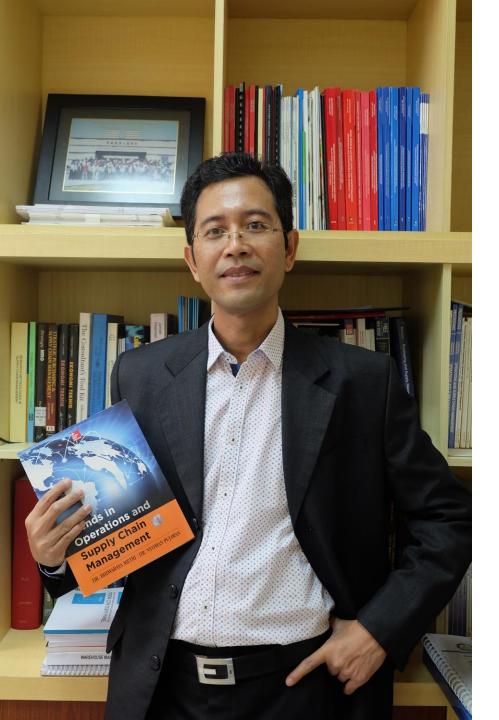
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- Professor Supply Chain Engineering, Teknik Industri, ITS
- Kepala Departemen Manajemen Teknologi
   (Pengelola Program MMT ITS) <u>www.its.ac.id/mt</u>
- Terlibat di lebih dari 40 project di industri
- Memiliki lebih dari 40 publikasi di jurnal internasional
- Memperoleh berbagai penghargaan nasional dan internasional (termasuk dosen berprestasi nasional tahun 2009)
- Authorized Trainer untuk sertifikasi internasional di ISCEA (International Supply Chain Education Alliance) <a href="https://www.isceaindonesia.com">www.isceaindonesia.com</a>
- President, Indonesian Supply Chain and Logistics Institute (ISLI)

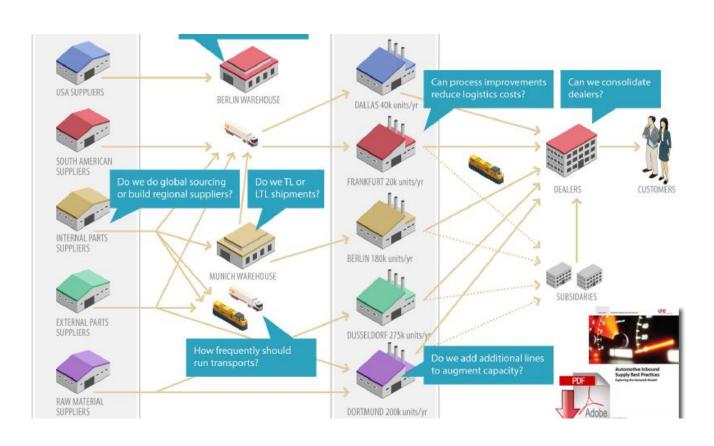
In these days when you listen to news, interviews or talk shows in TV like CNN, Fox News, BBC, or others, one term that is very often mentioned either by politician - journalist - or other interviewee is "supply chain". Indeed a supply chain is very much affected by Covid-19 pandemic yet it is also very important to have the supply chain moving to serve the need of people.

Nyoman Pujawan, LinkedIn 14 Mei 2020



### Supply Chain – Complex Structure

# Principle 1: Understand your supply chain structure



- Who, How many, and Where are your suppliers?
- Who, How many, and Where are your customers?
- How risky / robust is your supply chain?
- How much control you have on your network?



#### Move beyond buy and sell

- Map
- Identify bottleneck
- Find alternative supplies
- Strategically manage your network
- Develop

Principle 2: Coordination, Collaboration

Supply chain involves multiple parties internally and externally



#### **Coordination Vs Collaboration**

- Coordination → (1). the process of organizing people or groups so that they work together properly and well. (2). the process of causing things to be the same or to go together well. (3). the ability to move different parts of your body together well or easily (Merriam-Webster).
- Collaboration → the process of two or more people or organizations working together to complete a task or achieve a goal (Wikipedia).

**Production and Marketing Coordination** 

**Collaborative Design, Early Supplier Involvement** 

**·VMI** 

•CPFR

•ESI

·S&OP

Cross-docking



## us on ng Term Profit, Short Term Profit! Price pe unit X Revenue # Units sold Variable cost Cost

Fixed cost

### Principles 3: Aligned objective

• Maximizing long-term profitability is better than (1). short term revenue (2). Cost reduction.

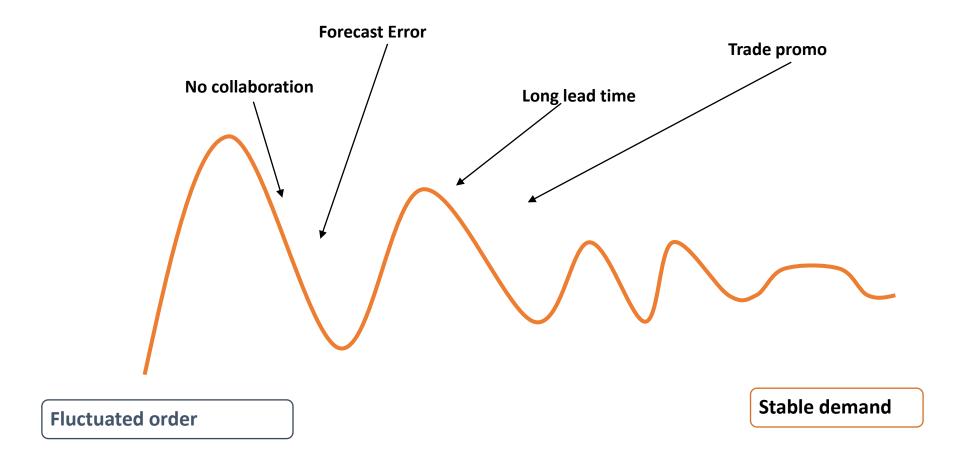
• Cost reduction is good, but not at any situation. Sometimes it hinders growth.

#### Principle 4: Information Visibility



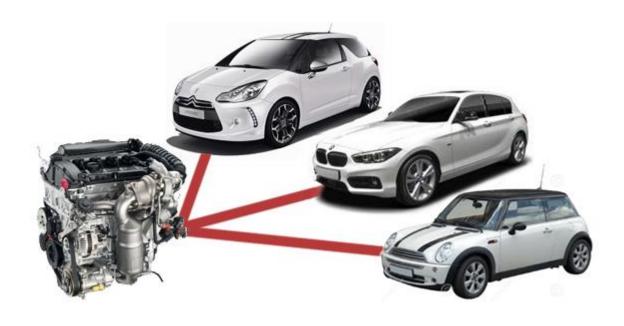
- Replacing inventory with information
- Reduce information distortion
- Help partners reduce uncertainty

#### **Bullwhip Effect**



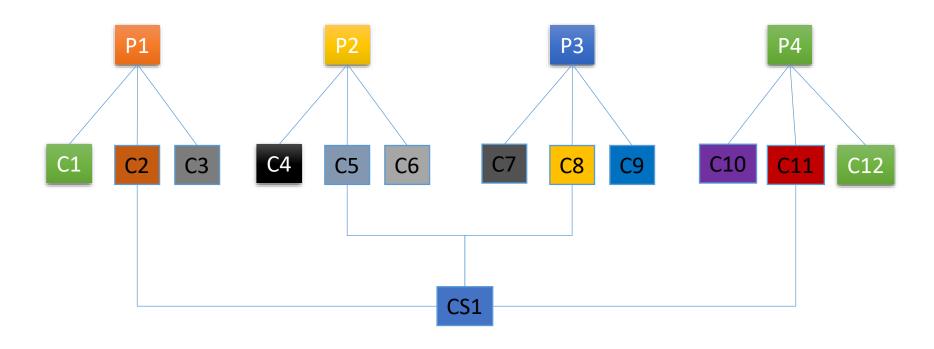
# Principle 5: Reduce Complexity without Losing Value

Citroën/Peugeot 1.6 16V EP6DT Engines share commonality with BMW 1 series and Mini models

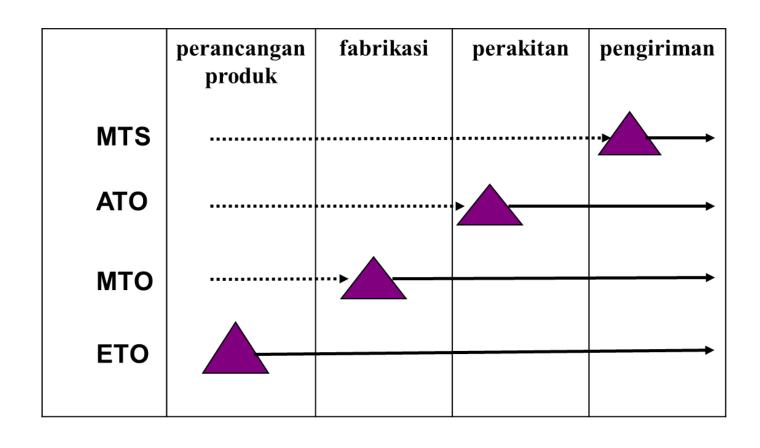


Use common components

#### **Component Commonality**



Principle 6: Design decoupling point to balance speed and efficiency



#### **Principle 7: Differentiating Service Level**

It is always important to differentiate service levels in order to optimize resource allocation for better profitability.

- Revenue contribution
- Impact of shortage
- Competition
- Substitution



#### Services are Differentiated based on



Quality of service



**Product availability** 



Speed of response



Flexibility



#### Program MMT (Surabaya & Jakarta)





- Project Management
- Information Technology Management
- Maritime Business Management
- Supply Chain Management
- Business Analytics
- Innovation Design Management



- Project Management
- Supply Chain Management
- Business Analytics

#### Telah dibuka Program **Doktor Manajemen Teknologi** — ITS Surabaya **Ditujukan terutama untuk professional dengan pengalaman manajerial**



Link pendaftaran serta informasi tes TPA dan TOEFL

https://smits.its.ac.id/pascasarjana

Informasi lebih lanjut bisa hubungi 081330896644 (LITA) 085334558256 (AZIZ) Pra-Registrasi\*
bit.ly/doktormmt2020

\*) Silahkan mengisi form berikut untuk memperoleh pembaruan informasi



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## CSCA

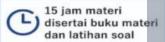
CERTIFIED SUPPLY CHAIN ANALYST

Certified Supply Chain Analyst merupakan program pelatihan dan sertifikasi dari ISCEA yang ditujukan untuk Anda yang memiliki pengalaman kerja atau pendidikan dalam bidang rantai pasok. Program ini memberikan kesempatan Anda untuk memperoleh pengakuan internasional terkait penguasaan dasar-dasar rantai pasok.



2,3,5,6 JUNI 2020





bit.ly/RegCSCA



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**CSCA** bisa diikuti mahasiswa tingkat akhir atau professional **CSCM** harus diikuti oleh yang sudah pengalaman kerja. Terimakasih