

# Quantitative Business Forecasting



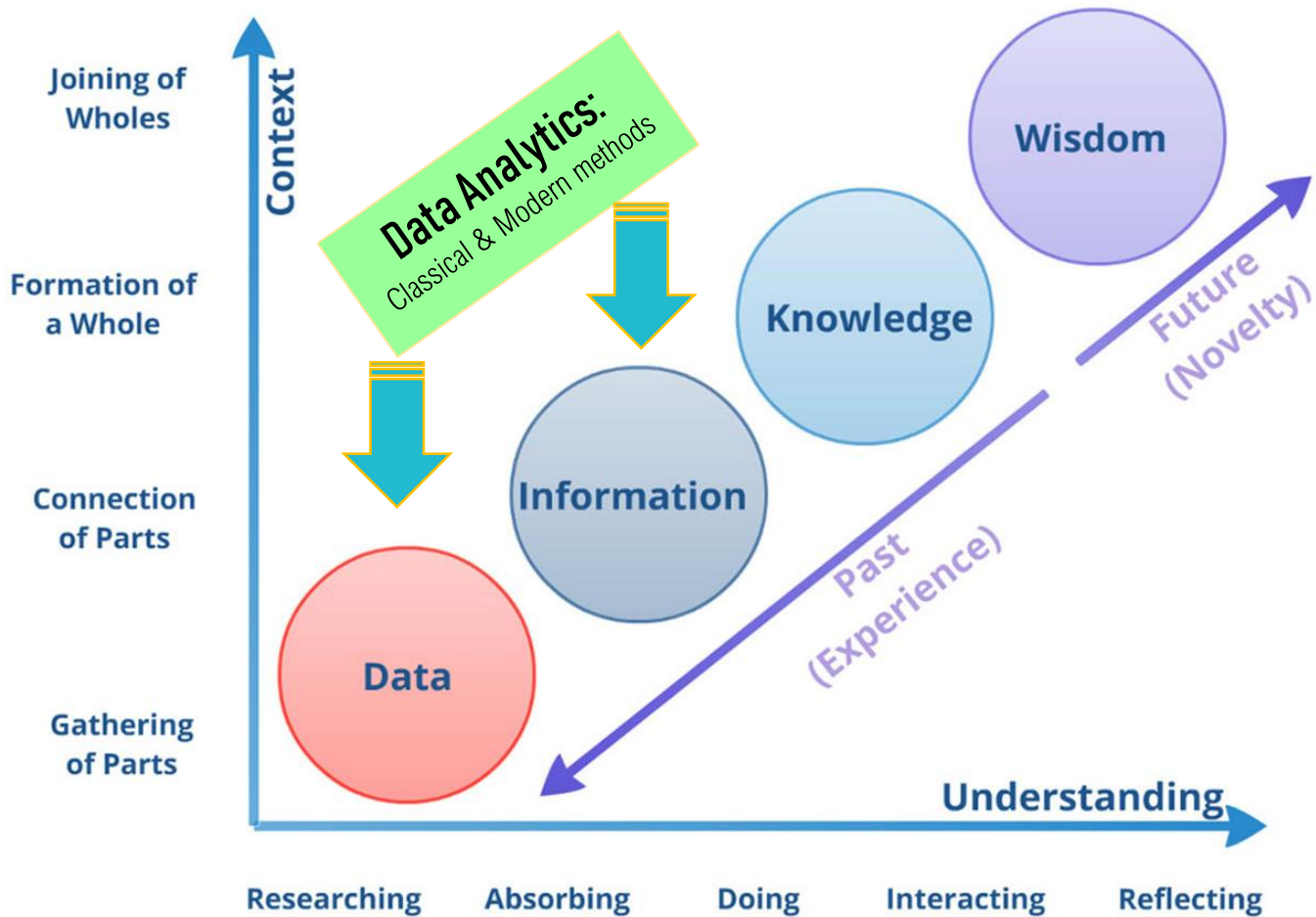
*Suhartono*

**Laboratorium Analitika Data Ekonomi dan Finansial**

**Departemen Statistika**

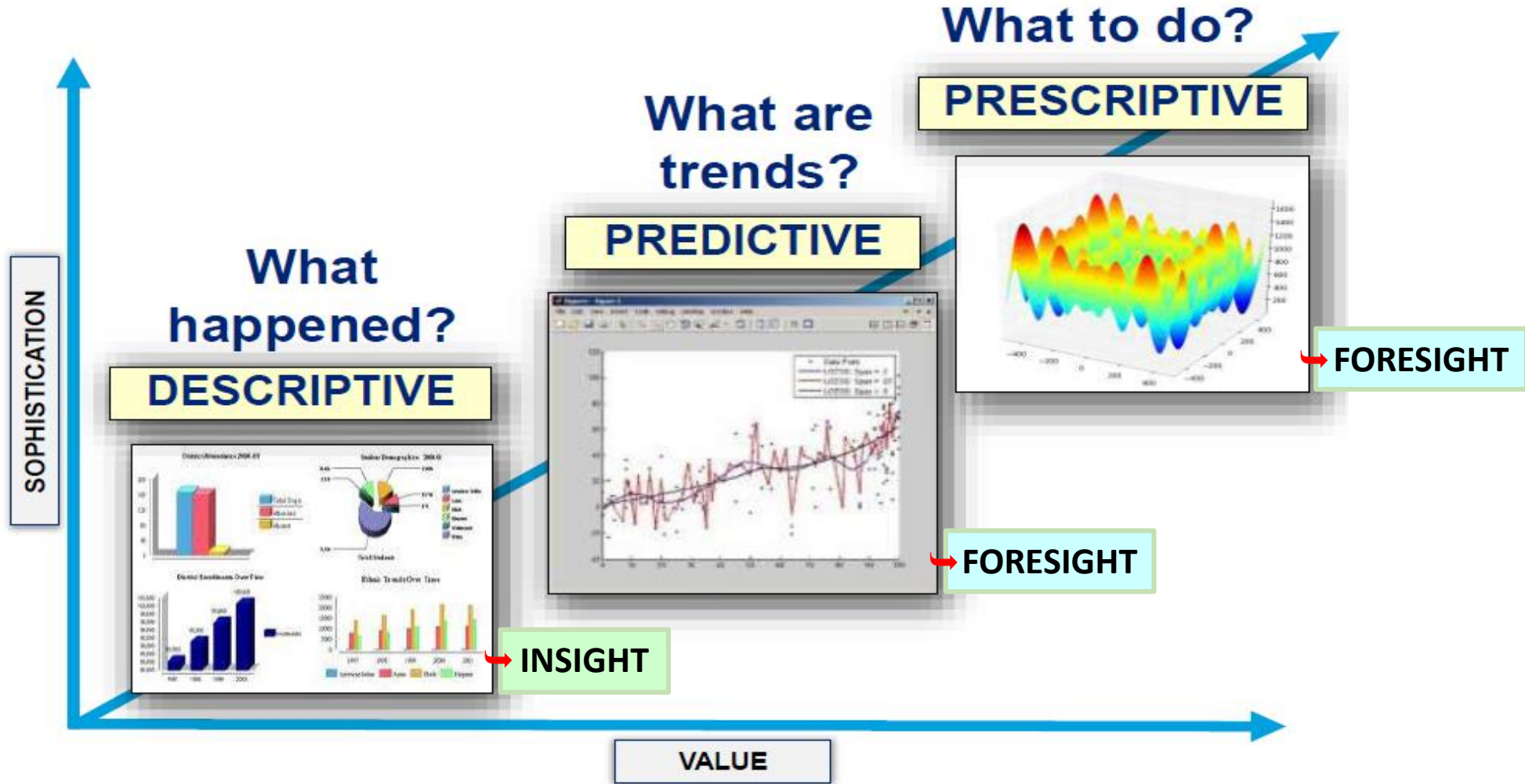
**Institut Teknologi Sepuluh Nopember**

# Statistical Thinking



**DATA**  
**VALID and RELIABLE**

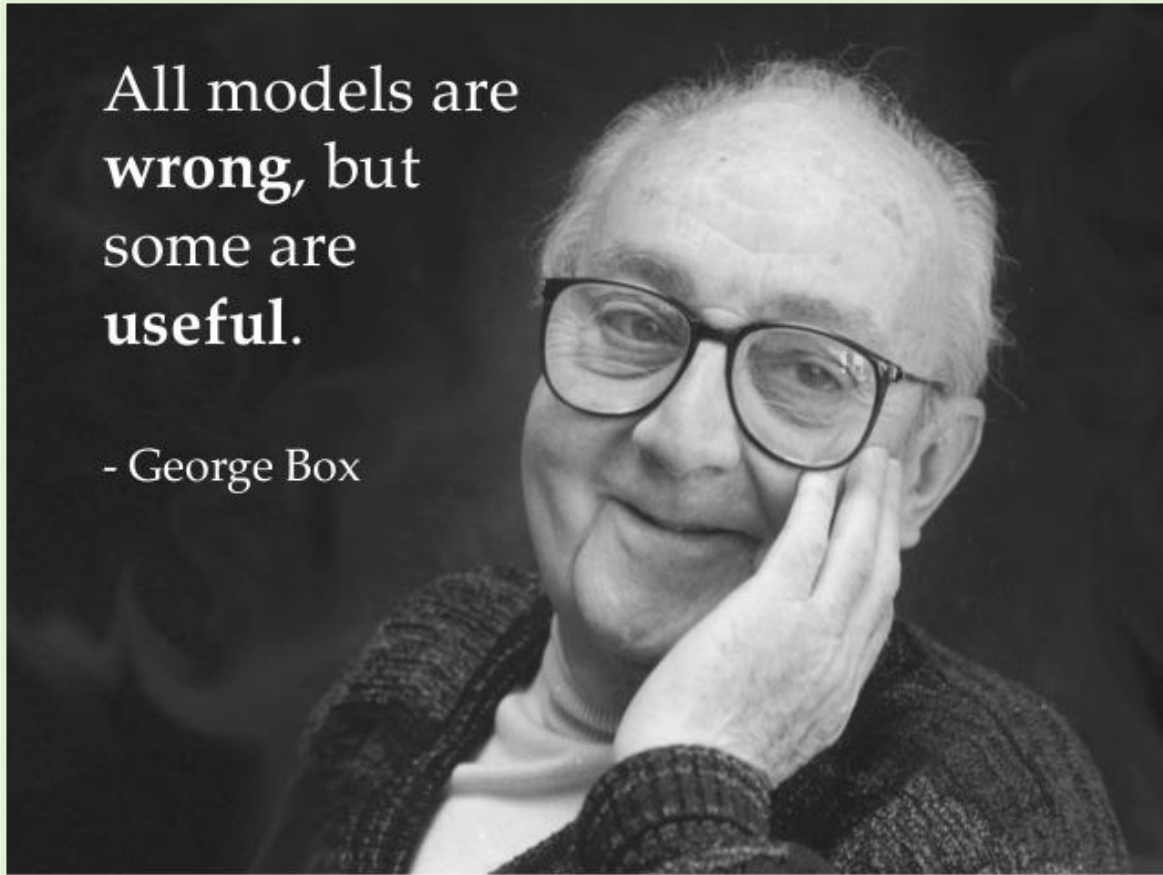
# Data Analytics



# MOTIVATION

All models are  
**wrong**, but  
some are  
**useful**.

- George Box



No Single Tool  
is Right for  
Everything

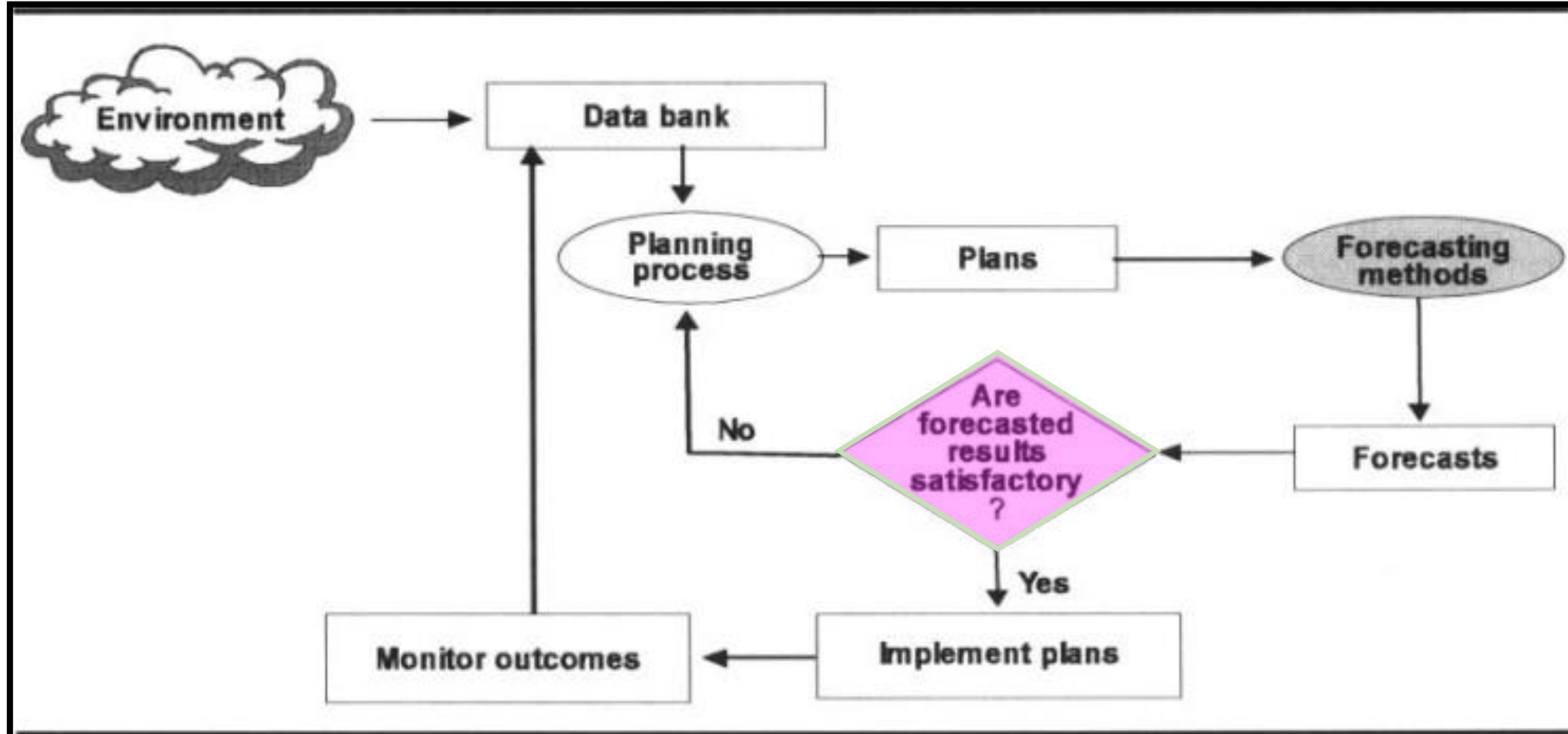




# MOTIVATION

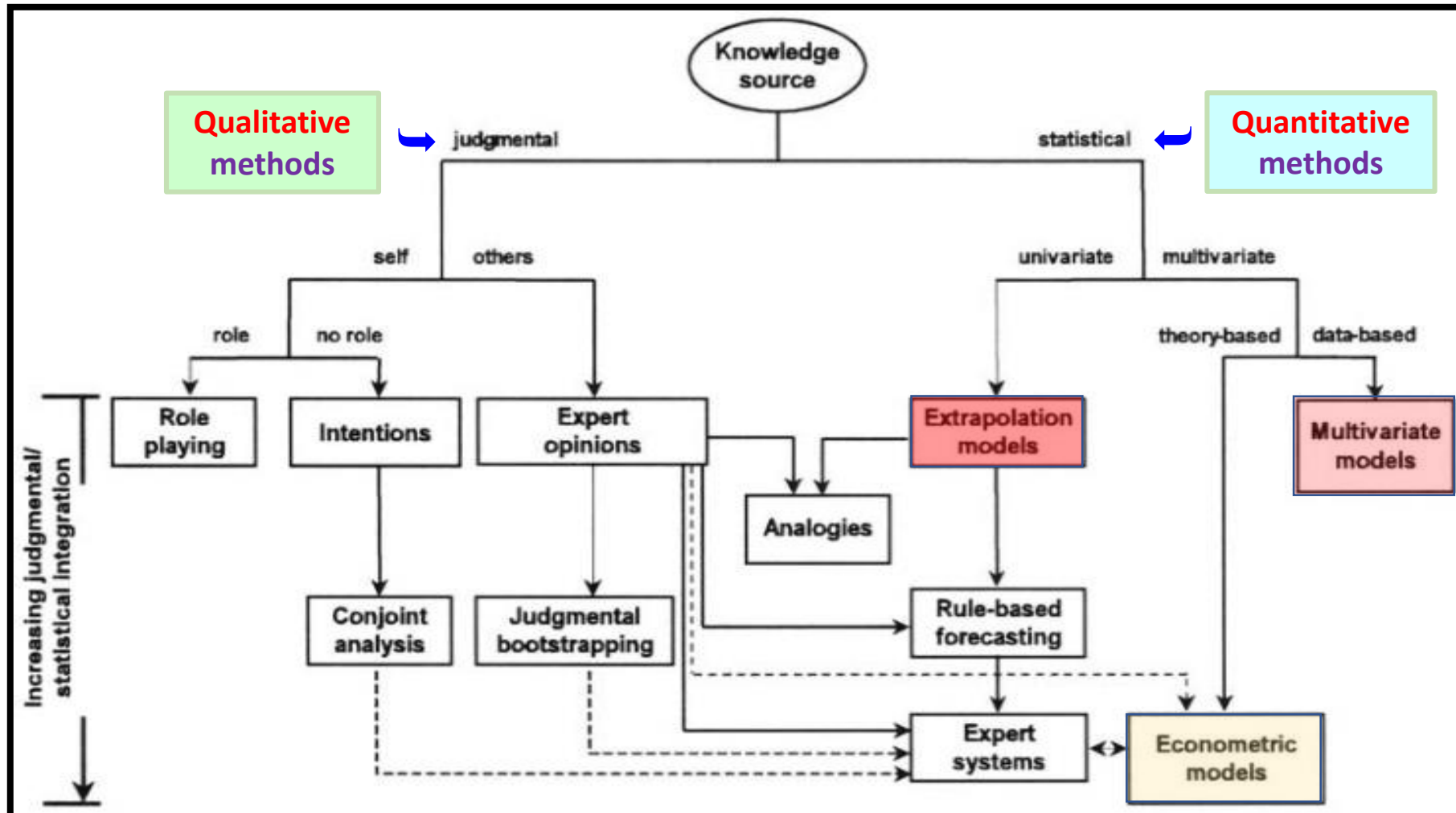


# Forecasting & Planning



Source: J.S. Armstrong, "Principles of Forecasting"

# Forecasting Methods



Source: J.S. Armstrong, "Principles of Forecasting"



# MOTIVATION

ANALYTICALLY SPEAKING

## To Explain or Predict? That Is the Question

With Galit Shmueli

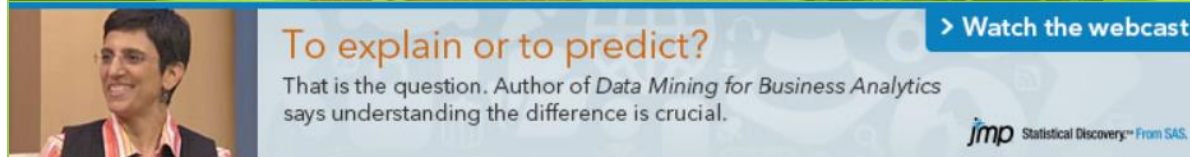
<http://www.galitshmueli.com/content/explain-or-predict>



**Galit Shmueli**

Distinguished Professor  
Institute of Service Science  
National Tsing Hua University

In her highly acclaimed paper, To Explain or to Predict?, Galit Shmueli writes “statistical modeling is a powerful tool for developing and testing theories by way of causal explanation, prediction, and description.” But while it is common to conflate explanation and prediction, understanding the distinction is crucial.

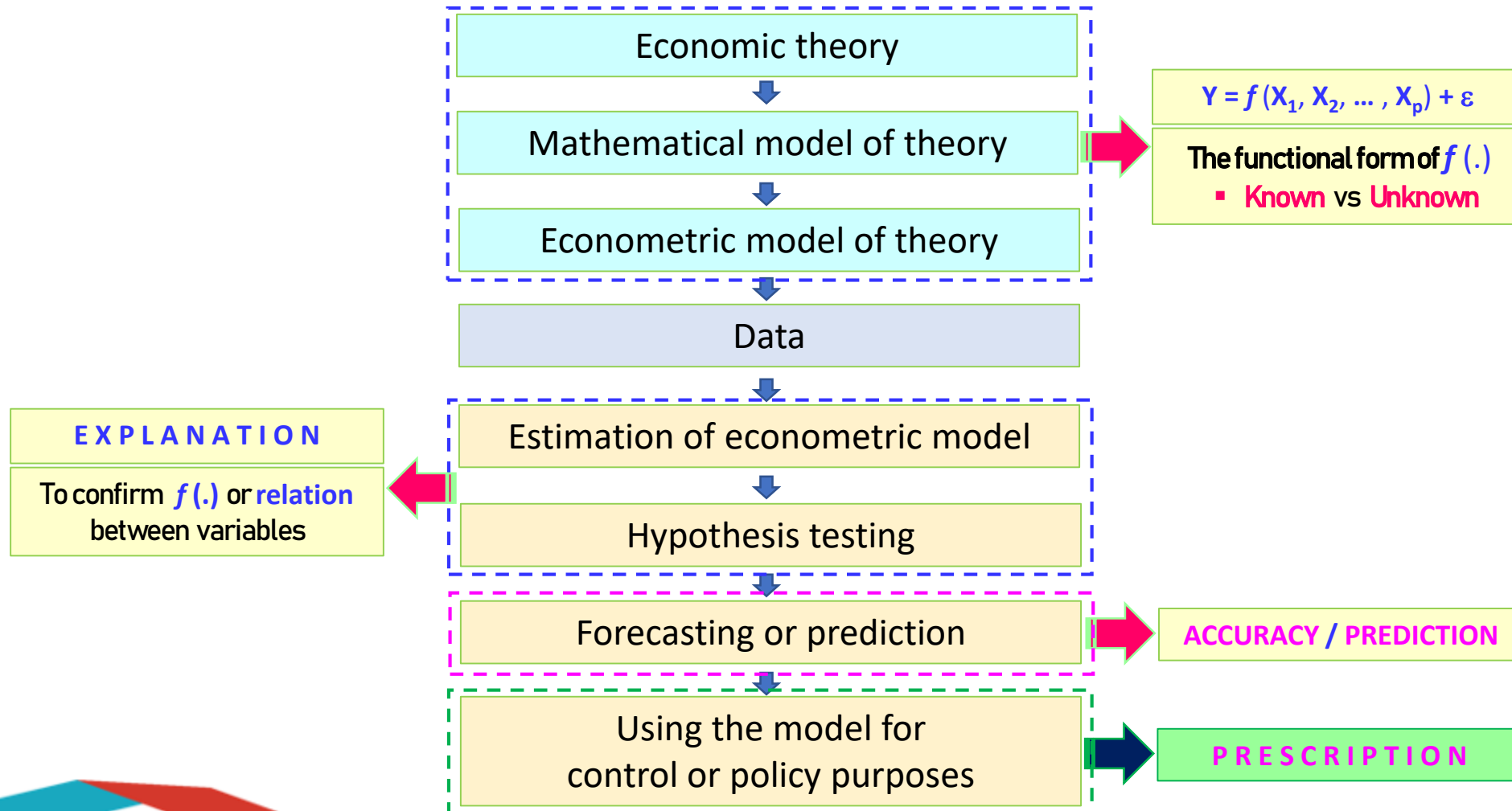


[To explain or to predict? Author of \*Data Mining for Business\* says the difference is crucial](#)



# Econometrics Modeling

Source: Gujarati (2004)



# Selecting Forecasting Methods

Sales-forecasting methods used by firms

	Regularly used (percentage)		Regularly used (percentage)	
<b>Qualitative methods</b>	<b>Expert opinions</b>		<b>Extrapolation</b>	
	<i>Internal</i>		Naïve	30.6
	Sales force	44.8	Moving average	20.9
	Executives	37.3	Rate of change (percentage)	19.4
	<i>External</i>		Rate of change (units)	15.7
	Industry survey	14.9	Exponential smoothing	11.2
	<b>Analogies</b>		Regression against time	6.0
	Leading indicators	18.7	Box-Jenkins	3.7
<b>Quantitative methods</b>	<b>Econometric</b>			
	Multiple regression	12.7		
	Econometric methods	11.9		

Source: J.S. Armstrong, "Principles of Forecasting"

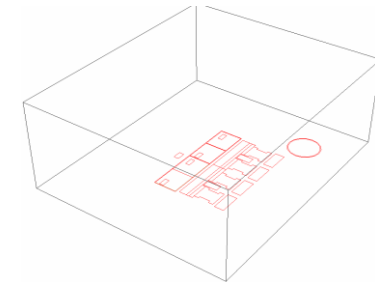
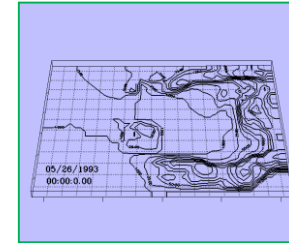
## Approach:

### □ Causal Approach

$$Y_t = f(X_{1t}, X_{2t}, \dots, X_{6t}) + \varepsilon_t$$

### □ Time Series Approach

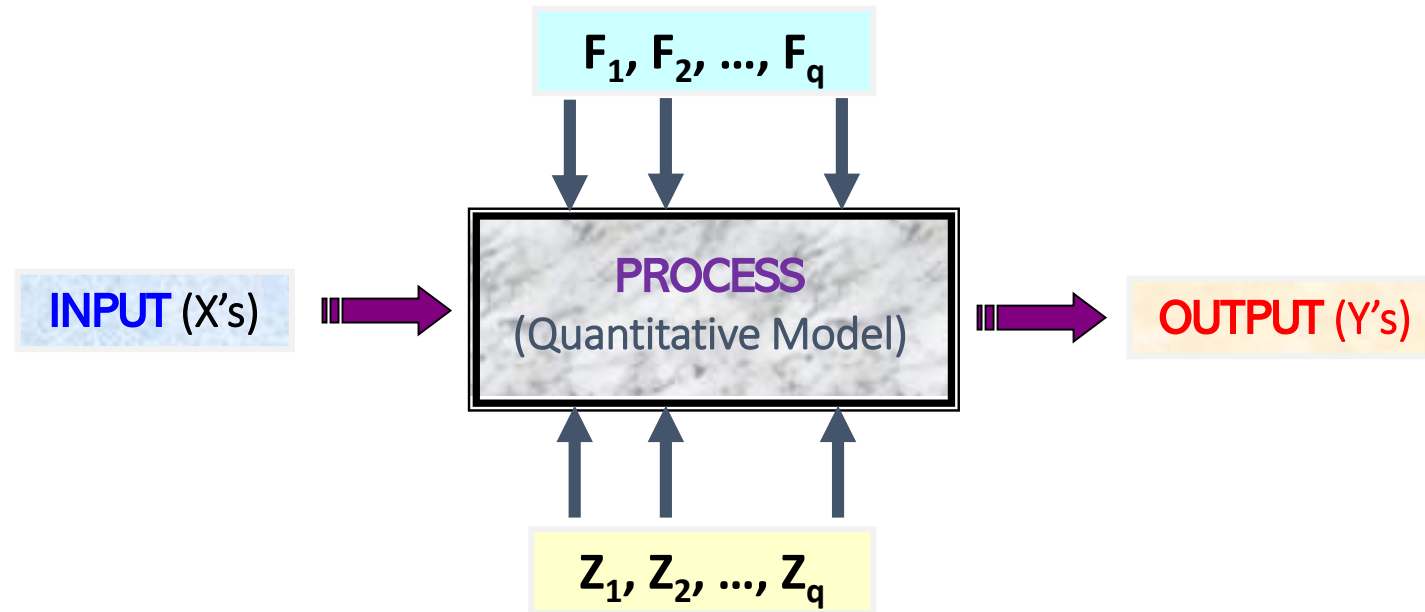
$$Y_t = f(Y_{t-1}, Y_{t-2}, \dots, Y_{t-k}) + \varepsilon_t$$



## ❖ Variable: Univariate vs Multivariate

## ❖ Technique: Classical Models vs Machine Learning

## Controllable Factors



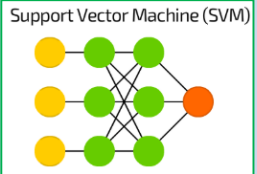
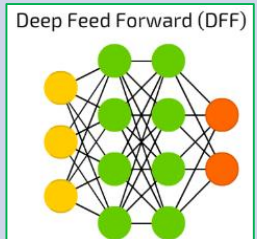
Different **regions** have different demography, social structures, and cultures.

The number of **sales** in a certain company.

## Uncontrollable Factors

Adalah mudah untuk membuat prediksi dengan metode kuantitatif, tetapi tidak mudah untuk bisa membuat eksplanasi yang valid dan reliable tentang angka-angka prediksi itu, khususnya tentang jaminan asumsi/skenario yang digunakan adalah benar dimasa yang akan datang.



Approach	Variable	Technique	Methods
Causal  	Univariate	Classical models	Multiple Regression, MARS, ...
		Machine Learning	NN, SVR, ANFIS, Deep Learning, ...
		Hybrid	Regression & NN, ...
	Multivariate	Classical models	Multivariate Linear Regression (MLR), ...
		Machine Learning	Multi output NN, Deep Learning, ...
		Hybrid	MLR & Multi output NN, ...
Time Series  	Univariate	Classical models	Time Series Regression (TSR), ARIMA, ...
		Machine Learning	NN, SVR, ANFIS, Deep Learning, ...
		Hybrid	ARIMA & NN, ARIMA & Deep Learning, ...
	Multivariate	Classical models	VARIMA, GSTAR, ...
		Machine Learning	Multi output NN, Deep Learning, ...
		Hybrid	VARIMA & NN, GSTAR & NN, ...

## ❖ General time series “pattern”

-  Stationer
-  Trend
-  Seasonal
-  Cyclic
-  Calendar Variation



Source: <https://trends.google.com/trends/?geo=US>

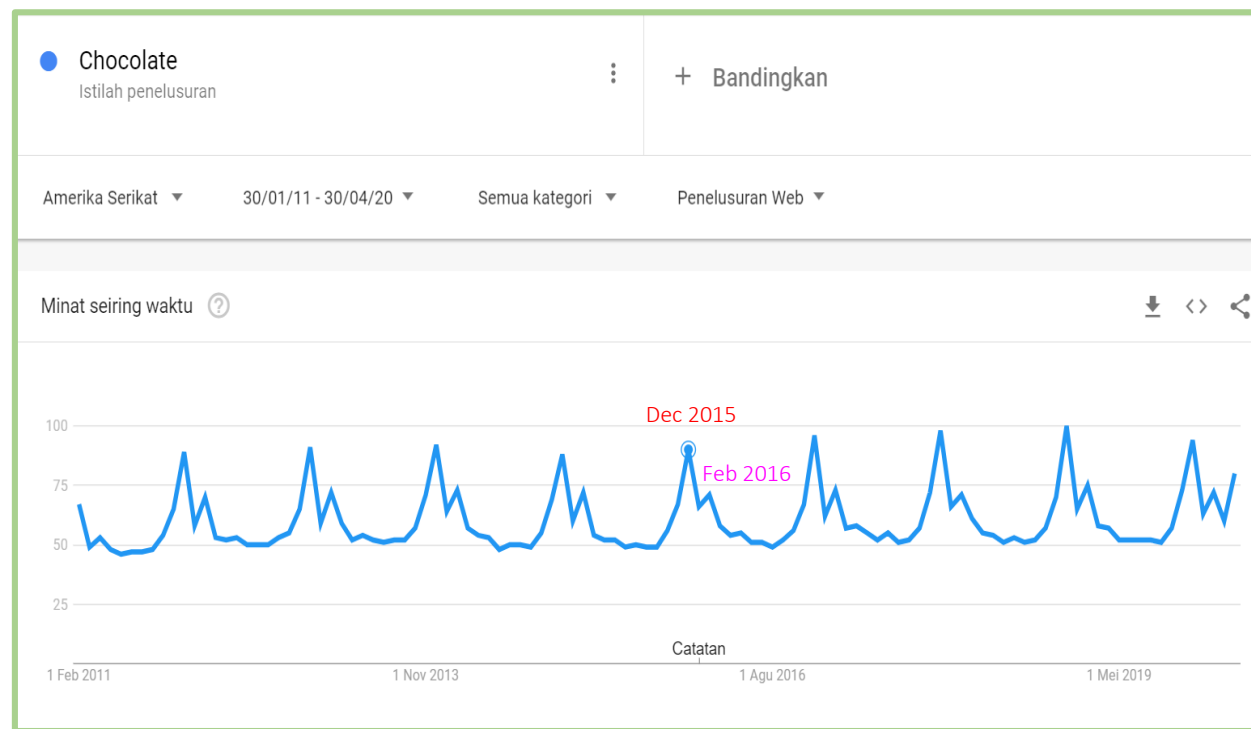
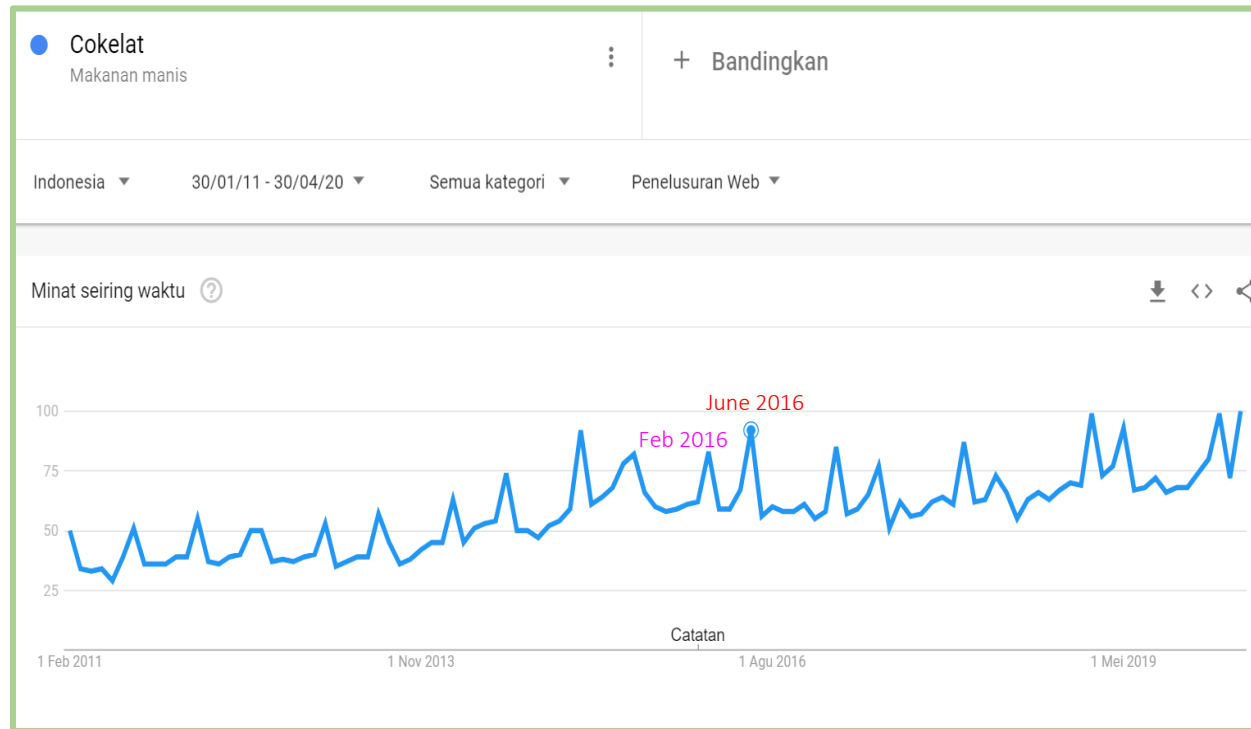
# Trend & Cyclic Pattern



# Seasonal & Calendar Variation Pattern

## INDONESIA

## UNITED STATES



Seasonal & Calendar Variation Pattern

Seasonal Pattern

Source: <https://trends.google.com/trends/?geo=US>

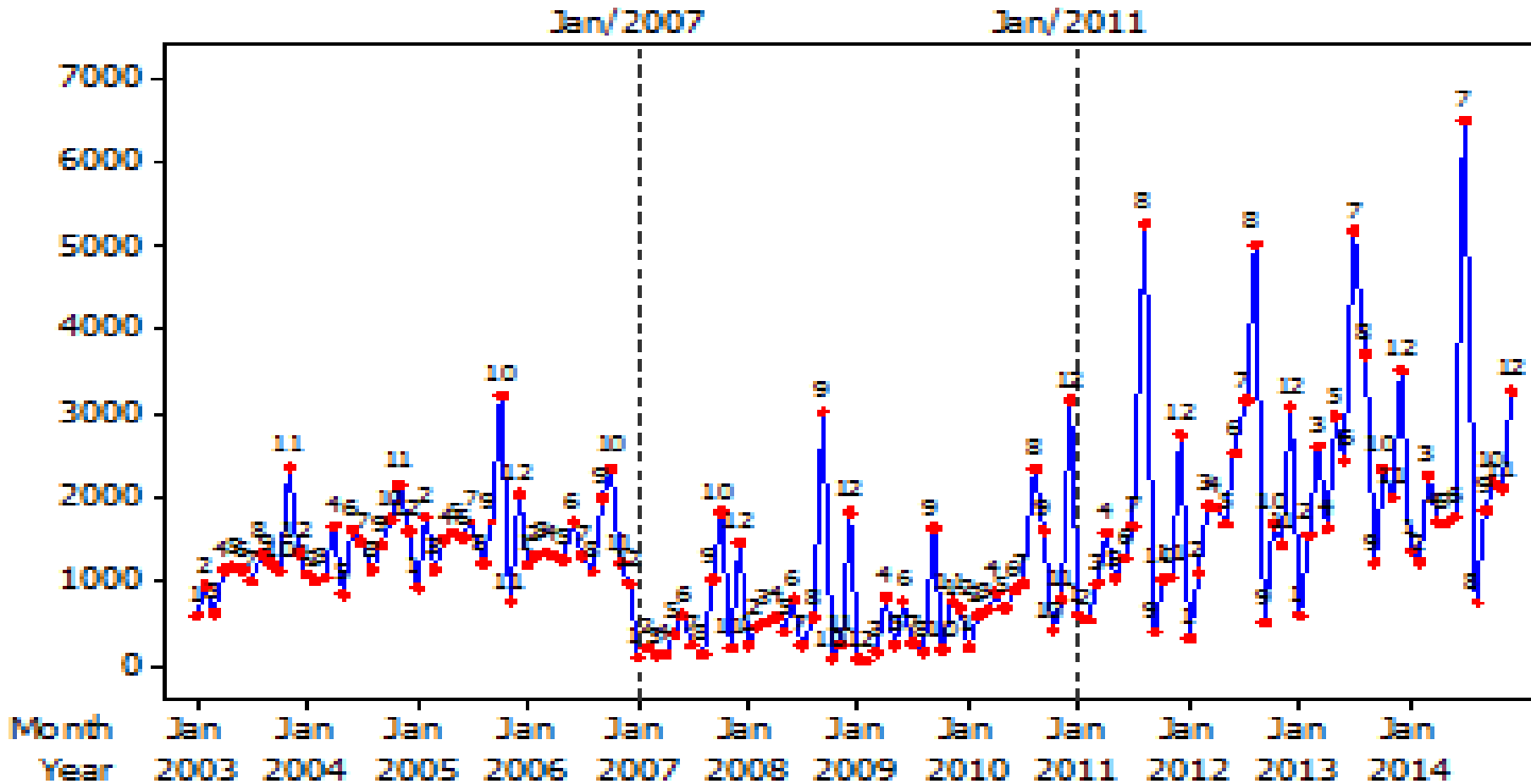


# Outflow Data in Indonesia

Outflow (billion Rp.)



Indonesian  
Currency



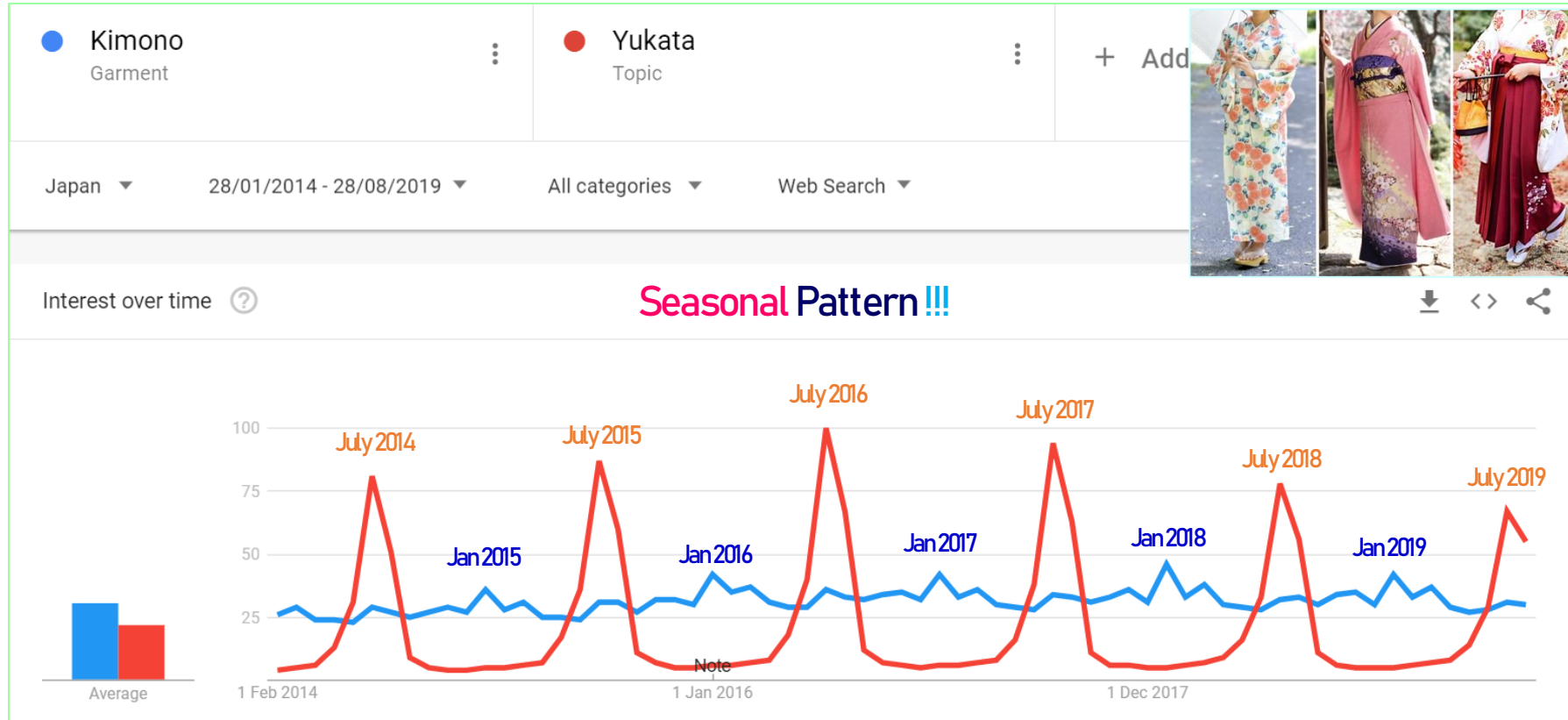
Indonesian  
Currency



Seasonal & Calendar Variation Pattern

# Seasonal or Calendar Variation Pattern

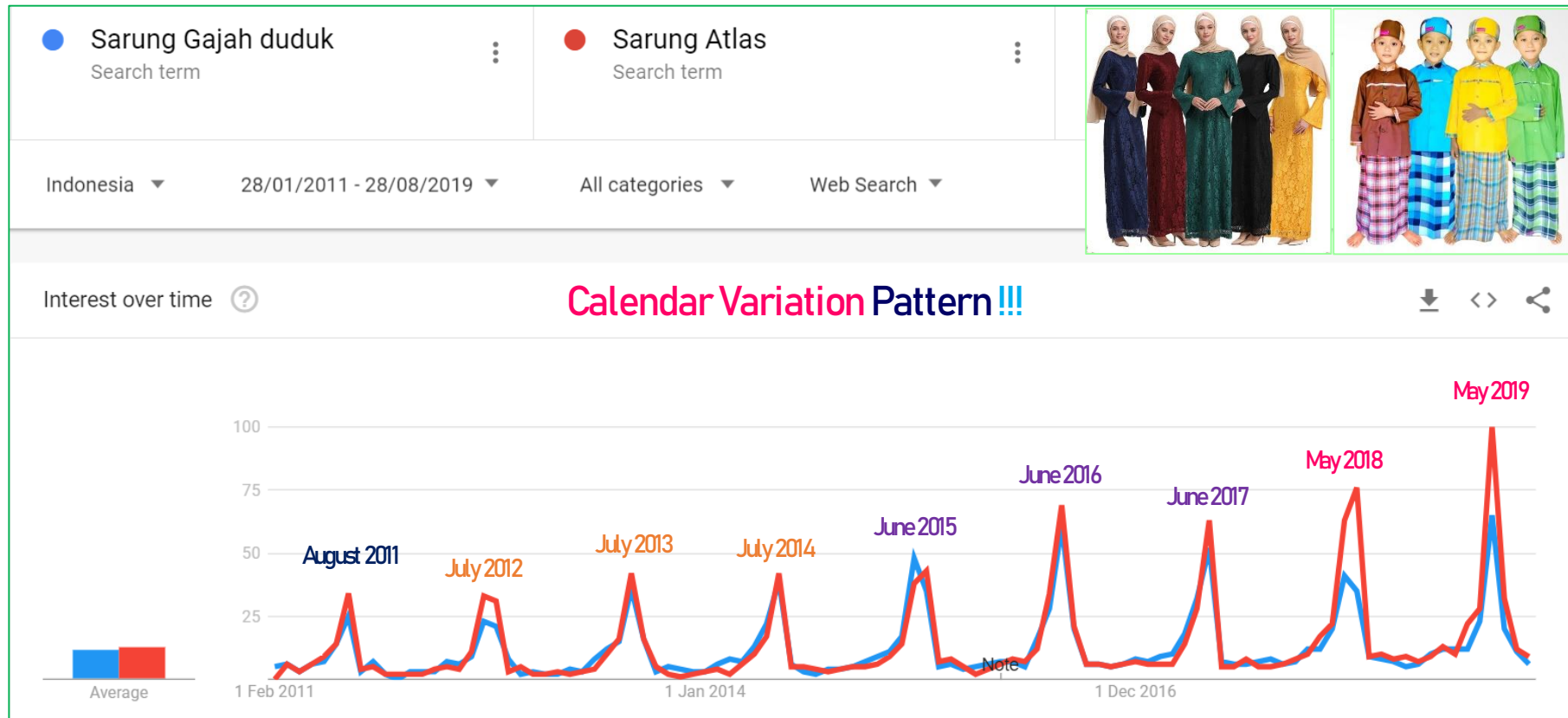
<https://trends.google.com/trends/explore?date=2014-01-28%202019-08-28&geo=JP&q=%2Fm%2F049kc,%2Fm%2F01332v>



The Gregorian calendar is a solar calendar system.

# Seasonal or Calendar Variation Pattern

<https://trends.google.com/trends/explore?date=2011-01-28%202019-08-28&geo=ID&q=Sarung%20Gajah%20duduk,Sarung%20Atlas>

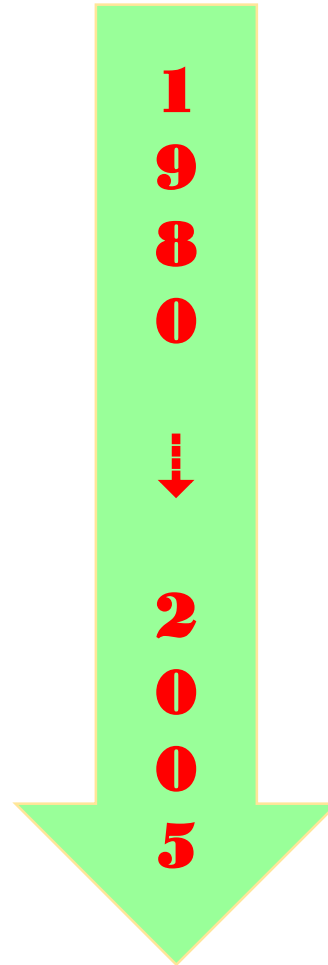


The Lunar calendar is a calendar based upon the monthly cycles of the Moon's phases.

# 25 years of time series forecasting

De Gooijer & Hyndman (International Journal of Forecasting, 2006)

- 25 years of time series forecasting
  - Introduction
  - Exponential smoothing
    - Preamble
    - Variations
    - State space models
    - Method selection
    - Robustness
    - Prediction intervals
    - Parameter space and model properties
  - ARIMA models
    - Preamble
    - Univariate
    - Transfer function
    - Multivariate
  - Seasonality
  - State space and structural models and the Kalman filter



- Nonlinear models ✓
  - Preamble
  - Regime-switching models
  - Functional-coefficient model
  - Neural nets ✓
  - Deterministic versus stochastic dynamics
  - Miscellaneous
- Long memory models
- ARCH/GARCH models
- Count data forecasting
- Forecast evaluation and accuracy measures
- Combining ✓
- Prediction intervals and densities
  - Spatial-Temporal
  - Linear-Nonlinear
  - Calendar Variation-Seasonality-Trend
- A look to the future
- Acknowledgments
- References



# SOME REMARKS

- 👉 *The M3-Competition:* results, conclusions and implications
- (1) Statistically sophisticated or complex methods do not necessarily provide more accurate forecasts than simpler ones.
  - (2) The relative ranking of the performance of the various methods varies according to the accuracy measure being used.
  - (3) The accuracy when various methods are being combined outperforms, on average, the individual methods being combined and does very well in comparison to other methods.
  - (4) The accuracy of the various methods depends upon the length of the forecasting horizon involved.

*Makridakis & Hibon (International Journal of Forecasting, 2000)*

# What should we be prepared for the future?

“The best way to predict the future is to create it”

*Peter Ferdinand Drucker*



19 November 1909 – 11 November 2005, An Austrian Born  
Management Consultant, Educator and Author, University of Frankfurt

Sources : *Six Tools for Common Cause Variability Reduction for Pharmaceutical QA/QC and Manufacturing*, Lynn Torbeck, Torbeck and Assoc.

# References

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1. Hanke, J.E. and Reitsch, A.G. (1995, 2005, 2008)  
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2. Armstrong, J.S. (2002)  
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3. De Gooijer, J.G. and Hyndman, R.J. (2006)  
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4. Makridakis, S., Spiliotis, E., Assimakopoulos, V. (2020)  
*The M4 Competition: 100,000 time series and 61 forecasting methods*, International Journal of Forecasting, 36 (1), 54-74.
5. <https://trends.google.com/trends/?geo=US>